

Delton Cables Limited

17/4, MATHURA ROAD, FARIDABAD-121002 (HARYANA)

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E-mail: dcl@deltoncables.com Website: www.deltoncables.com

CIN : L31300DL1964PLC004255

AN ISO 9001 : 2015, ISO 14001:2015, OHSAS 18001:2007 CERTIFIED COMPANY

February 12, 2026

To,

BSE Limited

Phiroze Jeejeebhoy Towers,
Dalal Street, Mumbai - 400 001

BSE Scrip Code: 504240

Sub: Investor Presentation

Dear Sir/Madam,

Pursuant to Regulations 30 of SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015, we hereby enclosed presentation for investors in connection with the Unaudited Financial Results of the Company for the quarter ended on December 31, 2025. The above information is also being made available on the Company's website at www.deltoncables.com.

Kindly take the same on your record pursuant to SEBI (Listing Obligations and Disclosure Requirement) Regulations, 2015.

Thanking you,

Yours faithfully

For Delton Cables Limited

Jitender Kumar

Company Secretary & General Counsel

Encl: as above



Delton Cables Ltd
Investor Presentation
February 2026

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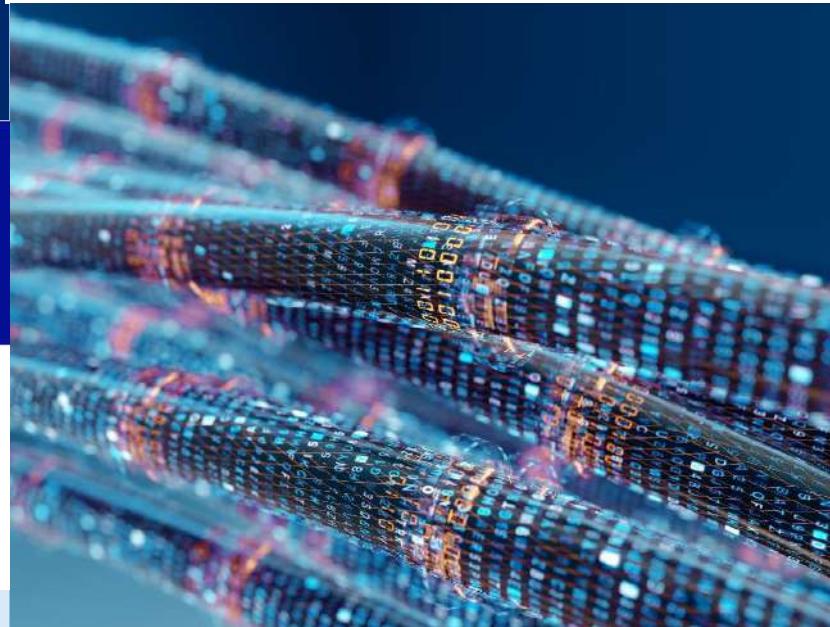
[About Us](#)



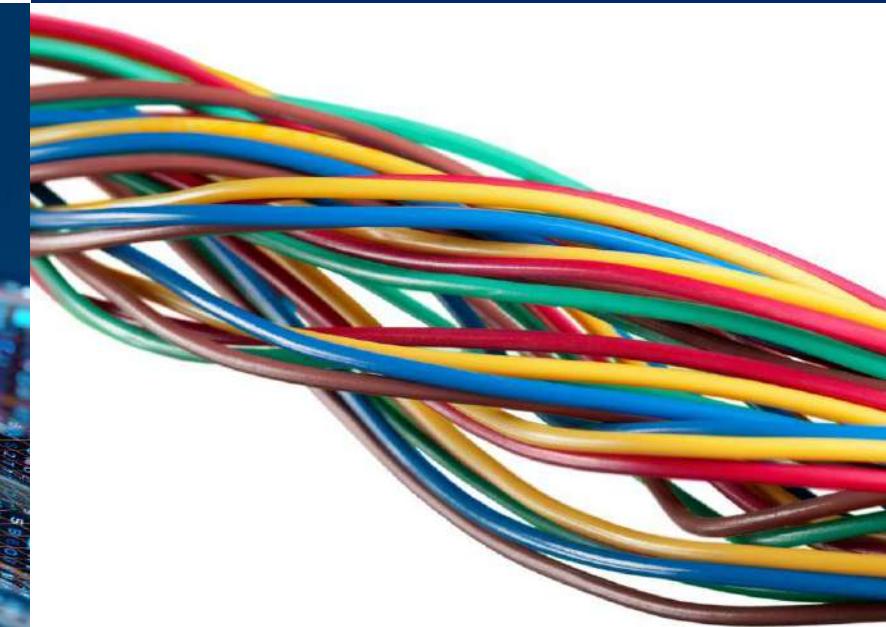
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About Us



Delton Cables is a pioneering cables & wires company specialising in low-voltage cables. For over 75 years, Delton has enjoyed powerful brand recall for its telecom cables.

Delton has now transformed itself into a customised branded supplier for high-growth sectors such as railways, EPC, telecom, and smart metering.

With its robust approval base, vast yet niche product offerings, and position as a supplier of choice to marquee global customers, Delton is set to become a formidable low-voltage cable company.

Delton

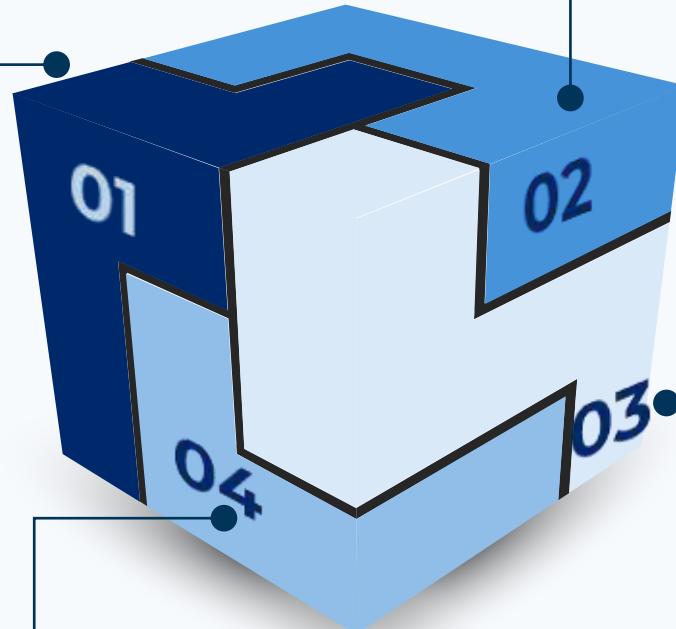
We Connect We Protect





Focused, growth-oriented, niche market

- EPC, Railway, and Telecom sectors offer substantial potential



Established **Pan-India Presence** and Sales Network

• One-stop shop' offering a wide array of **low-voltage electric products**

- Wire & Cables
- Structured Cabling Solutions
- Metering Solutions (Smart Meters)

Long-standing Customer Relationships

- Over 75 years Established Brand with strong recall across various customer segments



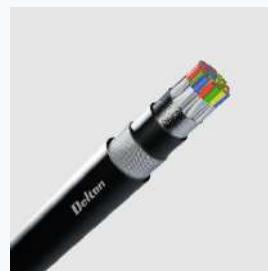
A Leading Low Voltage player

EPC CABLES:

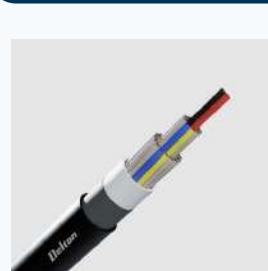
Catering to the top EPC contractors in India.



Industrial Braided
Instrumentation
Cables



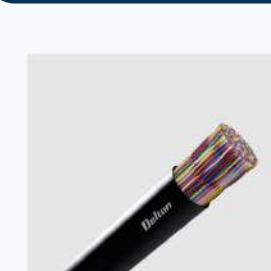
Individual Shielded
Instrumentation
Cables



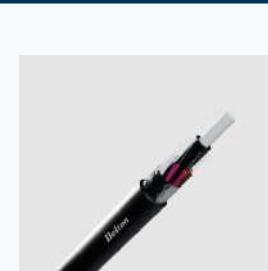
Underground
Signaling Cables



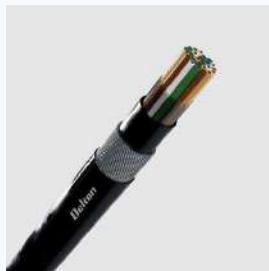
Railway Quad Cables



Telephone Cables



Optic Fiber Cables



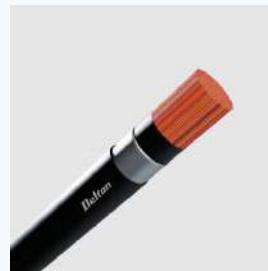
Overall Shielded
Cables



Control Cables



Power Cables



Underground PIJF
Telephone Cables



Jelly Filled Cables



Railway Telephone
Cables

Diverse Segments: Quality Products For A Variety Of Sectors

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Diverse Domain, Diverse Demands & Diverse Deliveries.



Pioneering Premium Products, Prime Performance.

Our Customers: Proven Partnerships backed by Unwavering Confidence



SIEMENS

adani

kalpa-taru®

YOKOGAWA

Co-innovating tomorrow™

Shapoorji Pallonji

sustainable solutions. for a better life.

TATA
PROJECTS

बी एच ई एल
BHEL

दायानि
DVC

एनटीपीसी
NTPC

ADVANCED
SYSTEK

thyssenkrupp

KEC
KEC INTERNATIONAL LIMITED

न्यूक्लियर पावर कॉर्पोरेशन ऑफ इंडिया लिमिटेड
(भारत सरकार का उपमा)

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Trusted by Diverse Clients

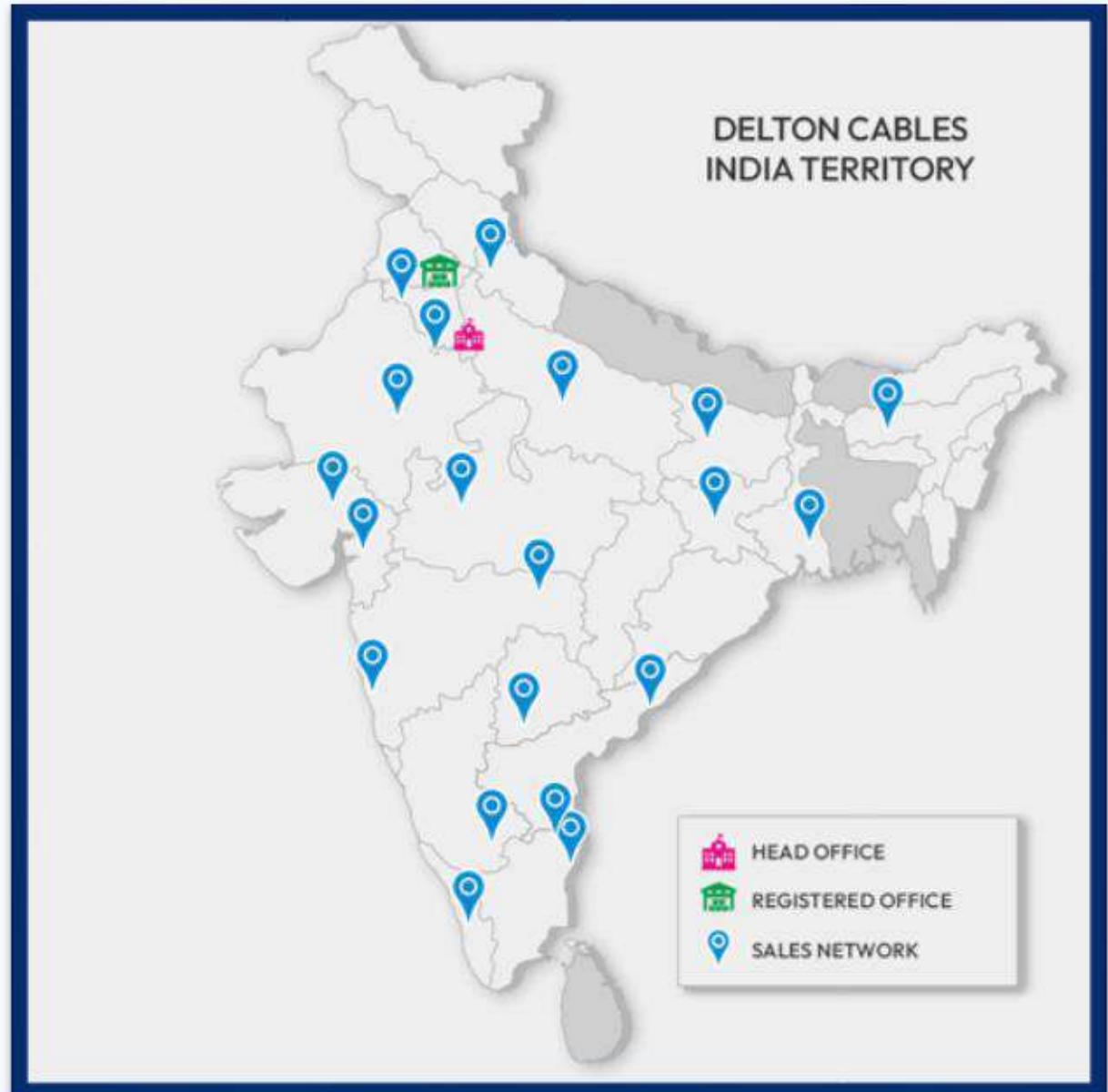
Connected Network, Limitless Customers

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Delton is a preferred cable and cabling solutions partner for many marquee EPC, Railways and Telecom customers across India.





The Powerhouse of Product Categories



Where Technology Meets Manufacturing Brilliance



State-of-the-art Manufacturing facilities with a Capacity of 1500 CR under various segments

Key Strengths



Segment Strengths: Tailored Solutions for Every Segment's Needs

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Unconventional Approach for Conventional Sectors

01

EPC Project Cables

Focused on PAN India presence, and accordingly expanding to untapped areas

Railway Cables

Encashing Massive Push on Railways Spend

Telecom Cables

Building on our Brand recall to foray into related segments using Delton's Structured Cabling Solutions

02

Entering New Sectors like Nuclear, Defense , Water & Smart Metering

Building on market leadership of Quad Cables

Govt Telecom push, further roll out of 5G and beyond

03

Increasing Approvals especially in Power Cables segment

Consolidated Market Share of Railway segment cables under one brand

Expanding Approval base to cater to more players



Clarity

- Focussed on High growth , large Private EPC players
- Strategic focus on Telecom and Railway sectors

Efficiency

- Aligned with India's infrastructure spend
- Focus on Demand-Pull rather than Product Push

Endurance

- Emphasizing sustainable revenue and growth strategy
- Optimizing profit margins



Enabling

- Central Govt policies enabling Infrastructure spend, which positively affects our business

Private Sector Capex

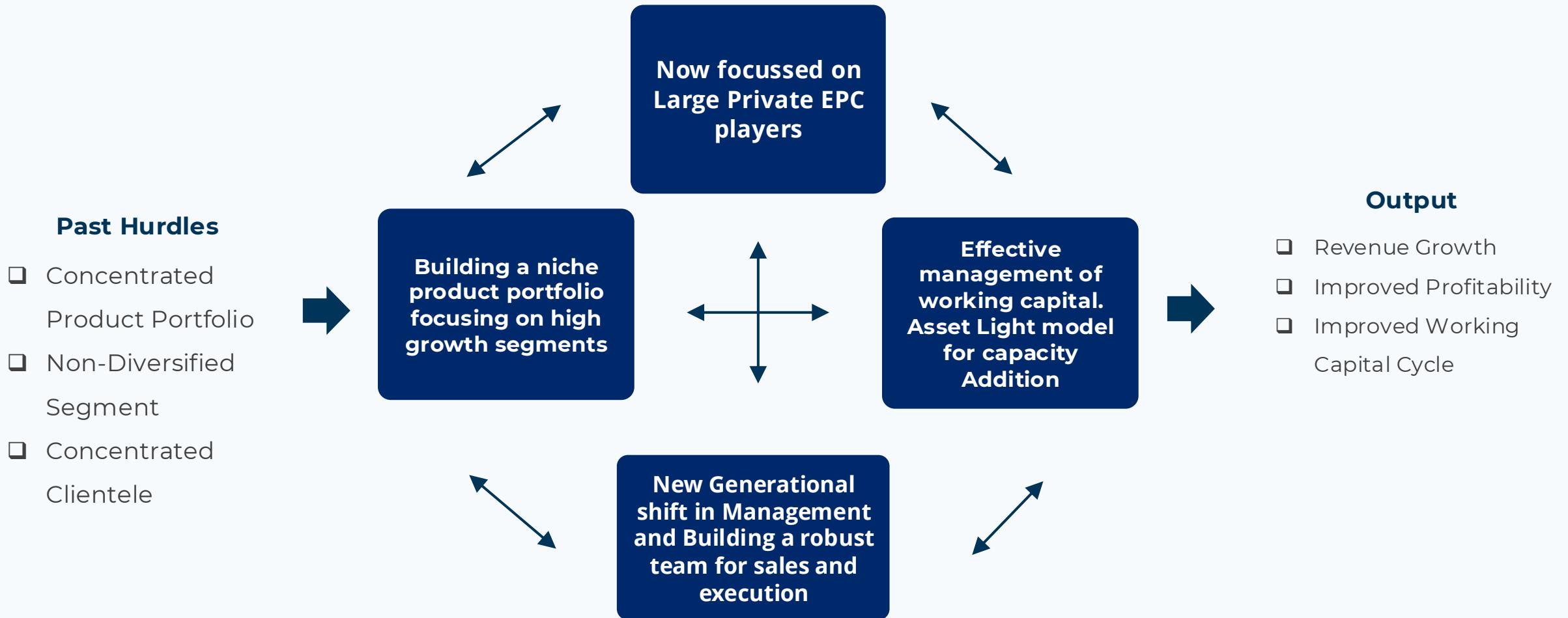
- Higher GDP growth bolstering Private Sector Capex spends

Dynamic Trends

- Evolving market dynamics in the Cable industry



Transformation Process



Key Growth Metrics : Revenue & Profitability

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Revitalised Sales Strategy

Data, evidence, certainty.....

Market Analysis

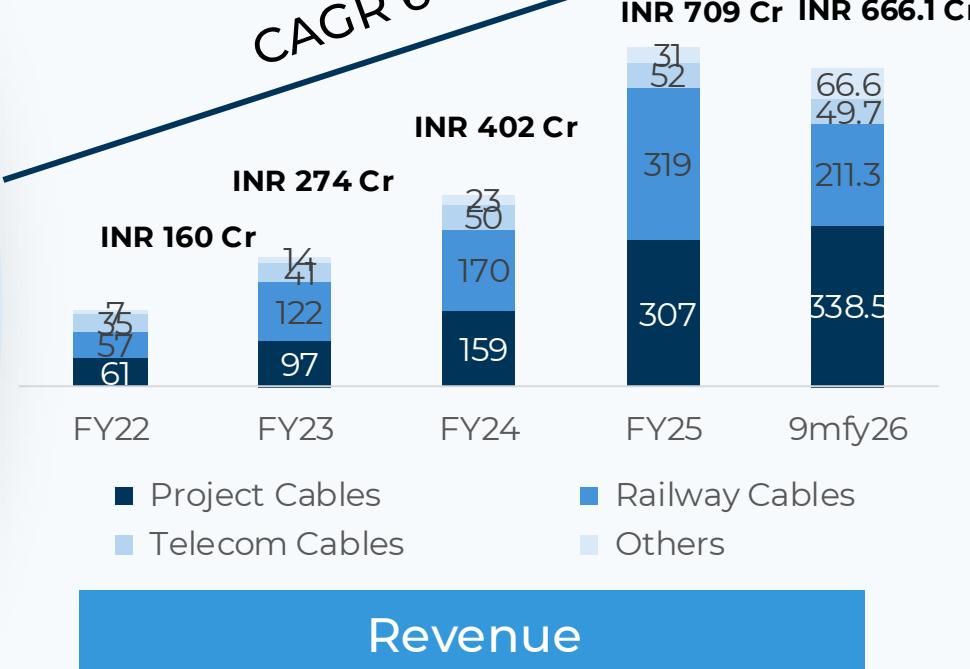
Targeting Customers & offering Tailored products

Focused Marketing & Monitoring Practices

Pivoting towards Excellence

Tangible Outcomes

CAGR 64%



Elevated Attainment

Capacity utilisation improved to 81% in FY25 from 44% in FY22

Revenue increased by 4.4x in FY25 from FY22

Adding New Segments to propel growth momentum

Key Growth Metrics : Working Capital Efficiency

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01 Inventory

Rationalising Inventories by reducing SKUs and following a focussed product range which maximises value.

02 Debtors

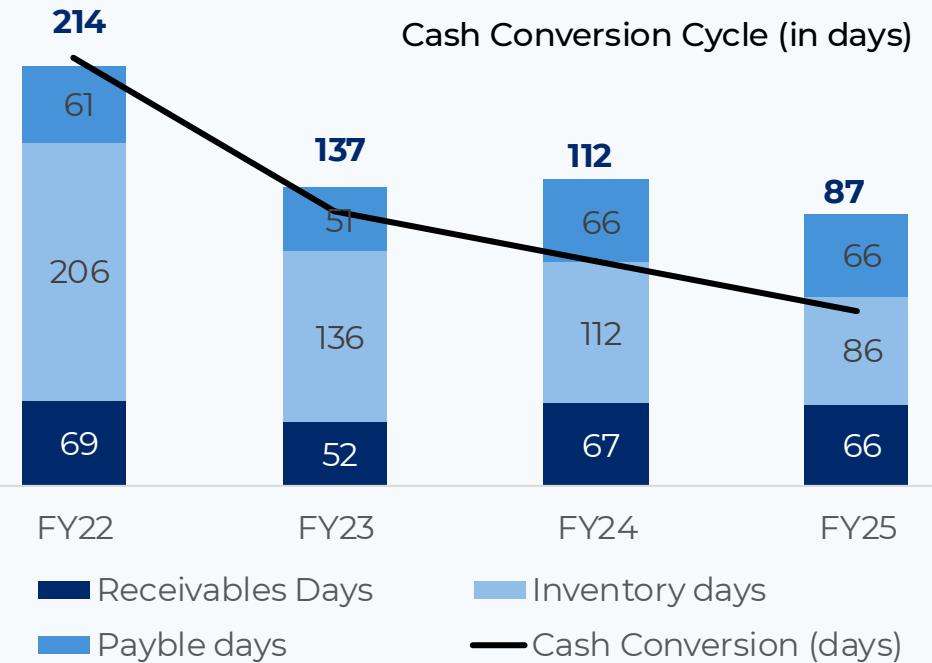
Reducing Focus on public sector clients and focus on High rated EPC players. Direct Sales to customers.

03 Working capital

The company aims to maintain its working capital cycle of 100-110 days.

Working Capital Days improved to 109 in FY25 from 218 in FY22, and 138 days in FY24

Cash Conversion cycle improved to 87 days in FY25 from 214 days in FY22; 112 days in FY24



Being Future Ready



Future Growth: Employing an Asset Light Approach

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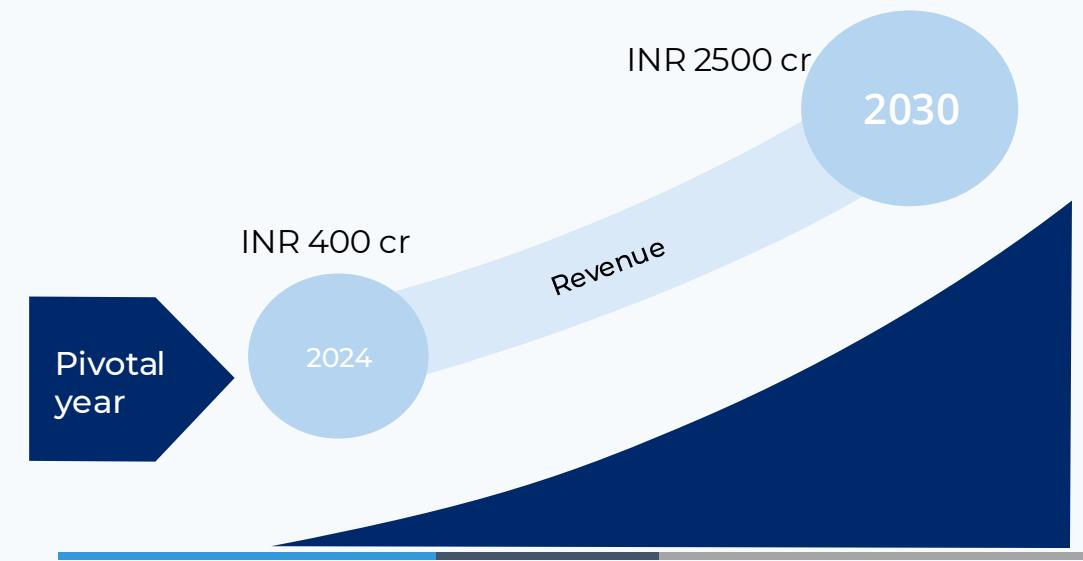
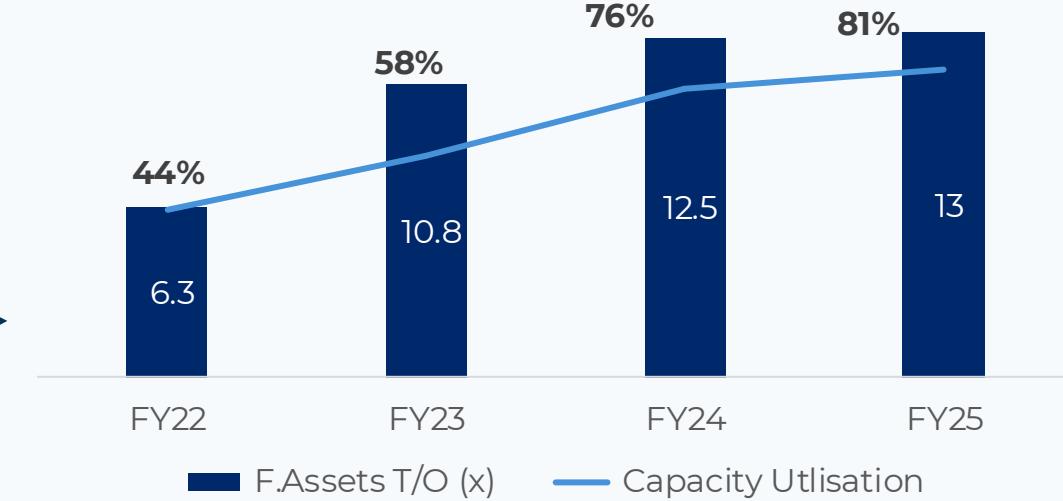
- Maximize asset utilization through sweating assets.
- Install top-tier machinery in leased facilities for enhanced productivity, focusing on a OPEX model instead of a CAPEX heavy one

Capitalizing Higher Asset T/O

Capital Allocation

Allocate resources gradually and systematically employing a “An Asset Light Approach”

Phased Capex Plan



Future Growth : Unlocking Potential

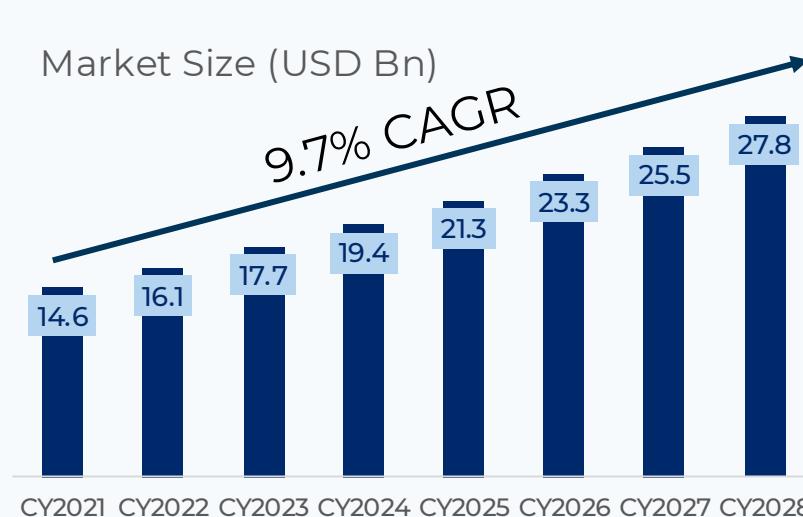
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Market Size (USD Bn)

9.7% CAGR



Branded Vs Unbranded

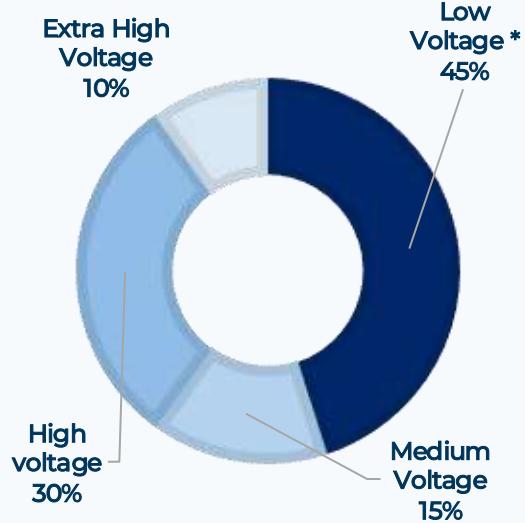


Company presence in Cables makes it propelling and conducive to long-term growth.

The company's presence in B2B, B2B2C approach augurs well

Being a well-known brand over more than 75 years helps to capture unbranded players market share

Share by Voltage



Our company benefits from strong tailwinds, propelling us toward long-term growth for our investors.

Corporate Information



Traversing the Rich Tapestry of Delton's History

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1957

inaugurates manufacturing textile braided cordage for the first time in India

1982

getting listed on the BSE

1991

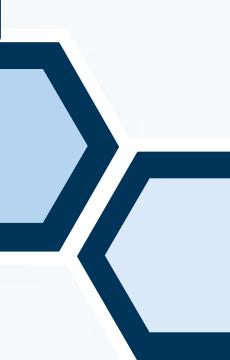
Supplied cables for the ISRO satellite space station

2002

supplies Cables for the Maiden Metro Line of DMRC

2023

Transformation Underway



1955

first of-its-kind manufacturer of plastic cables in India

1980

receives its first license to make Jelly Filled cables in the Indian Private Sector

1985

supplies cables & wires in ITI LTD's prestigious project Electronic switching System.

1995

Supplied to the Rawatbhata atomic power station.

2020

Expands its product basket with structured cabling solutions.

Board Members

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Name	Designation	Description
Vijender Kumar Gupta	Chairman & Wholetime Director	Mr. Gupta is the second generation leader of Delton, holding the mantle Chairman for 17 years. He has 60 plus years of experience in the cables industry. He provides guidance to the board, ensures effective governance practices and provides macro industry insights.
Vivek Gupta	Managing Director	Mr. Vivek Gupta, is the third generation leader of Delton, with over 30 years of experience in the cables industry. Mr. Gupta leads Delton's transformation by setting strategic direction and driving key growth initiatives.
Shalini Gupta	Non-executive director	Mrs. Shalini Gupta has been a part of the Delton board for 10 years. She has been and continues to be actively involved in CSR and ESG activities at Delton.
Mr Ankit Arora	Whole time Director	Mr. Ankit Arora has completed his BBA from JIMS, Delhi. He has a rich experience in Marketing & Operations and associated with the Company for more than 15 years. He brings his experience and problem-solving skills to the forefront during customers' discussions.

Board Members

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Name	Designation	Description
Amit Ramani	Non-Executive Independent Director	Amit Ramani is the Founder & CEO of Awfis Space Solutions which is India's largest shared workspace company with 40,000 seats across 75 centres in 11 cities in India. He holds a Bachelor's degree in architecture from School of Planning and Architecture, New Delhi, a master's degree in architecture from Kansas State University, USA and a master's degree in science from Cornell University, USA. He has about 20 years of experience in the field of real estate and workplace solutions.
Atul Aggarwal	Non-Executive Independent Director	Mr. Aggrawal is promoter director of Sterling Tools Limited. He brings more than three decades of experience in Business Strategy, Marketing & Sales, Finance, IT & Human Resource and Strategic Sourcing to the company. He provides expert advise in the fields of Finance & Compliances.
Abhishek Poddar	Non-Executive Independent Director	Mr. Poddar is an industrialist, philanthropist, and art collector. He is the director of SUA Explosive & Accessories, and the Managing Director of Matheson Bosanquet. He has varied experiences in the spheres of finance, administration, human resources, and general management.
Gagan Sinha	Non-Executive Independent Director	He is a co-founder of VIGA Trade Solutions Pvt. Ltd. He is also a secretary General of Foundation EMDA South Asia. He has over 30 years of experience in international trade and business developments, supply chain management and liaisoning with governmental & nongovernmental authorities in the Energy Sector.



**Quarterly &
Financials**

Key Highlights- Q3 & 9M FY26

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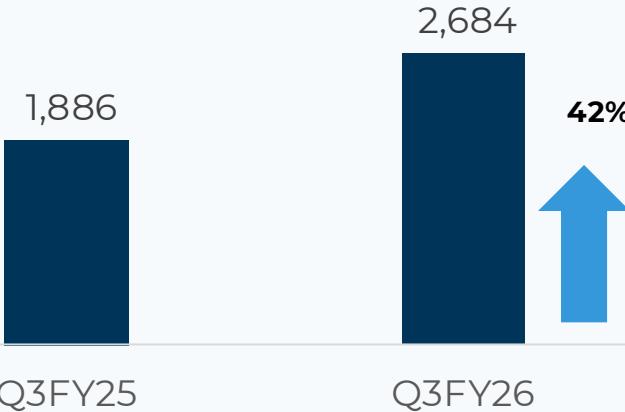
- ❑ Q3 FY26 revenue at ₹ 2684 million grew by 42% over Q3 FY25 revenue. 9M FY26 revenue at ₹ 6660.7 million grew by 31.4%
- ❑ Revenue from EPC segment, railways, and telecom / other segments contributed 51%, 32% and 17%, respectively during 9M FY26. EPC segment grew by 26% and Railways segment de-grew by 4% during 9M FY26, a conscious decision by the management to gradually reduce contribution from the Railways segment due to its lower margin profile
- ❑ EBIDTA for the quarter at ₹ 185.8 million grew sharply by 57.5% Y-o-Y whereas EBITDA for 9M FY26 at ₹ 510 million grew by 58.6%. Delton reported EBIDTA margin improvement of 66 bps for Q3 and 132 bps improvement for 9M FY26
- ❑ Delton's Adjusted Profit after Tax (adjusted for Exceptional Income) of ₹ 37.5 million for Q3 FY26; was up by 11% Y-o-Y. PAT for 9M FY26 (adjusted for Exceptional Income) at ₹ 131.2 million grew by 97%.
- ❑ The total order book as on December 31, 2025 stands at ₹ 6940 million was over 60% higher than order book position at the end of Q2, indicating continued order inflow. Almost 93% of the order book comprises orders from the EPC segment.

Result Analysis- Q3 & 9M FY26

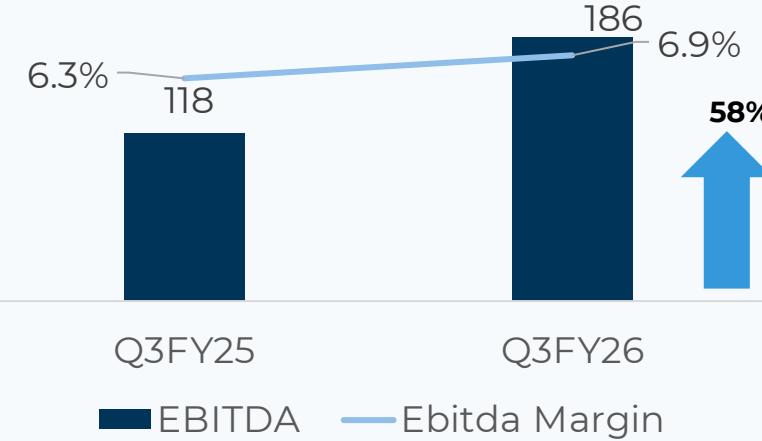


Q3FY26

Revenue

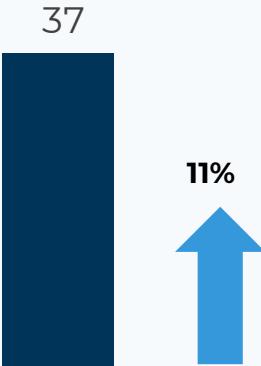


EBITDA & EBITDA Margin (%)

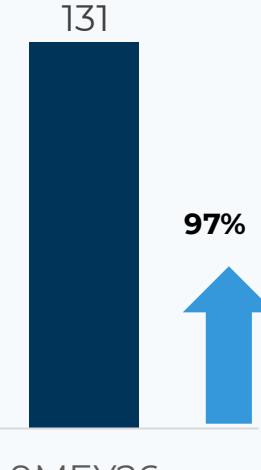
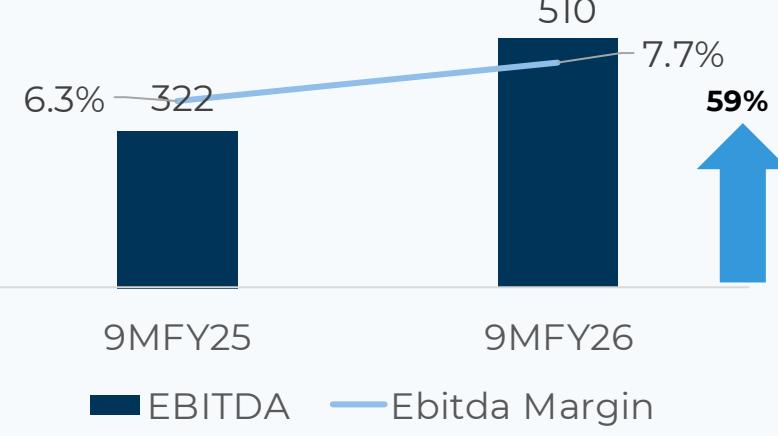
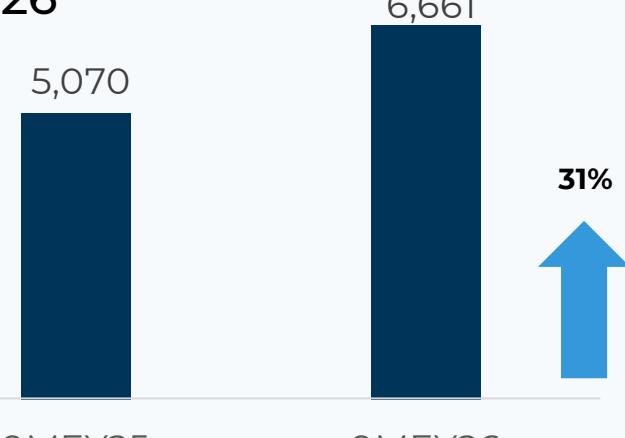


Adj. PAT

INR Million



9m FY26



Profit & Loss Statement- Q3 & 9M FY26

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INR Million

Particulars	Q3FY26	Q3FY25	YoY	9MFY26	9MFY25	YoY
Total income from Operations	2689	1890	42%	6675	5082	31%
Cost of Materials Consumed	2202	1537	43%	5280	4147	27%
Manufacturing Expenses	102	85	20%	327	227	44%
Employee Benefits Expense	143	104	38%	407	273	49%
Other Expenses	57	47	21%	151	114	33%
Total Operative expense	2503	1773	41%	6165	4760	30%
EBITDA	186	118	57%	510	322	59%
Finance Costs	110	66	68%	278	182	53%
Depreciation & Amortisation	18	12	55%	50	27	90%
PBT	58	41	42%	182	113	61%
Exceptional	5	0	N.A	5	103	N.A
Tax	22	7	214%	52	67	-22%
PAT	41	34	21%	135	149	-9%
Adj PAT	37	34	11%	131	67	97%

Balance Sheet

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Particulars (INR million)	FY24	FY25	H1FY26
Fixed Assets	176.3	377.0	465.7
Other Assets	169.9	257.5	344.6
Sub-Total Non Current Assets	346.2	634.5	810.3
Inventories	1157.0	1703.4	2108.1
Trade Receivables	957.6	1606.8	1804.9
Cash & Cash Equivalents	84.8	124.9	148.0
Other current Assets *	126.8	210.8	175.8
Sub- Total Current Assets	2326.2	3646.6	4236.8
Total Assets	2672.4	4281.1	5047.2
Share Capital	86.4	86.4	86.4
Other Equity	627.0	818.1	894.5
Total Equity	713.4	904.5	980.9
Borrowings	1131.4	1713.9	2310.7
Other Liabilities	13.2	134.4	248.7
Current Liabilities *	814.4	1528.2	1506.9
Total Liabilities	2672.4	4281.1	5047.2

Financials At A glance

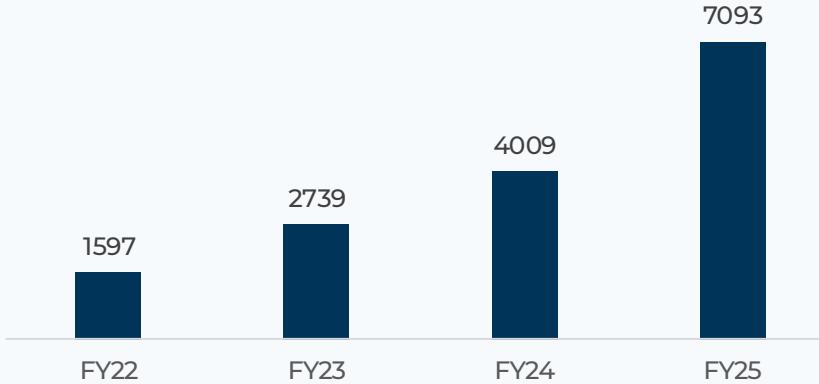
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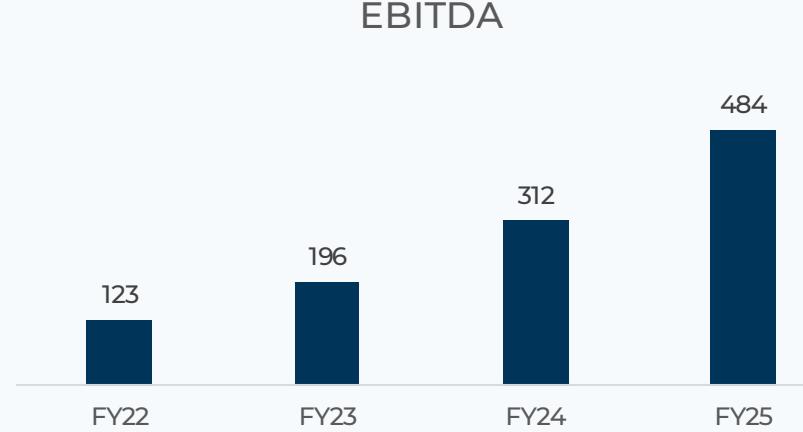
INR Million



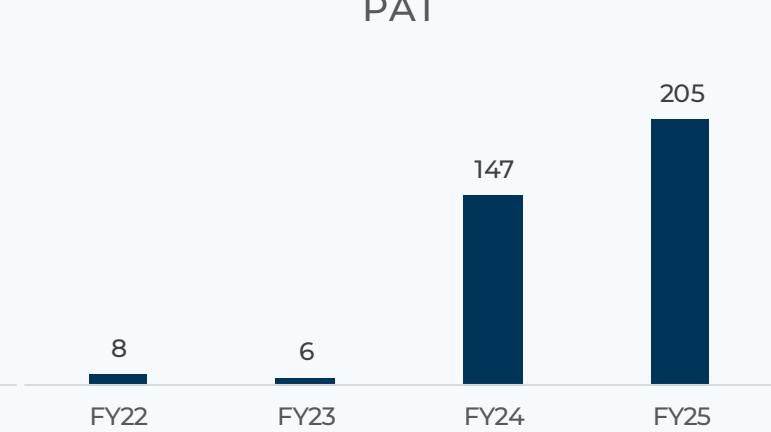
Revenue



EBITDA



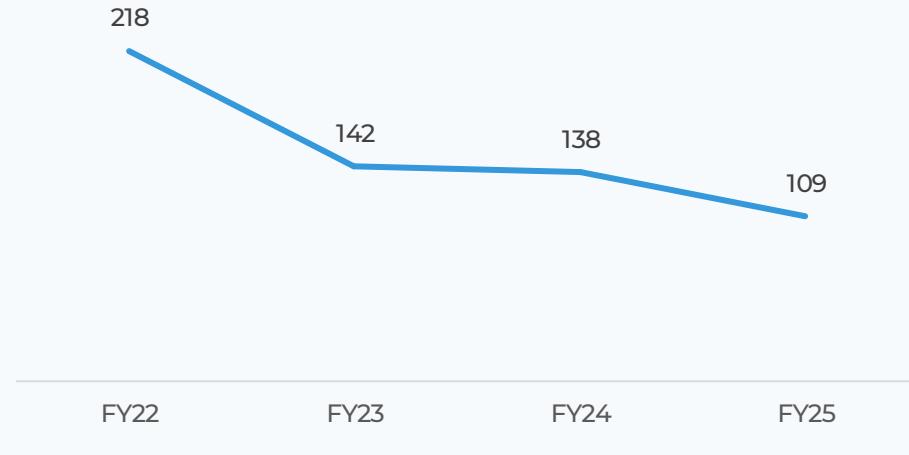
PAT

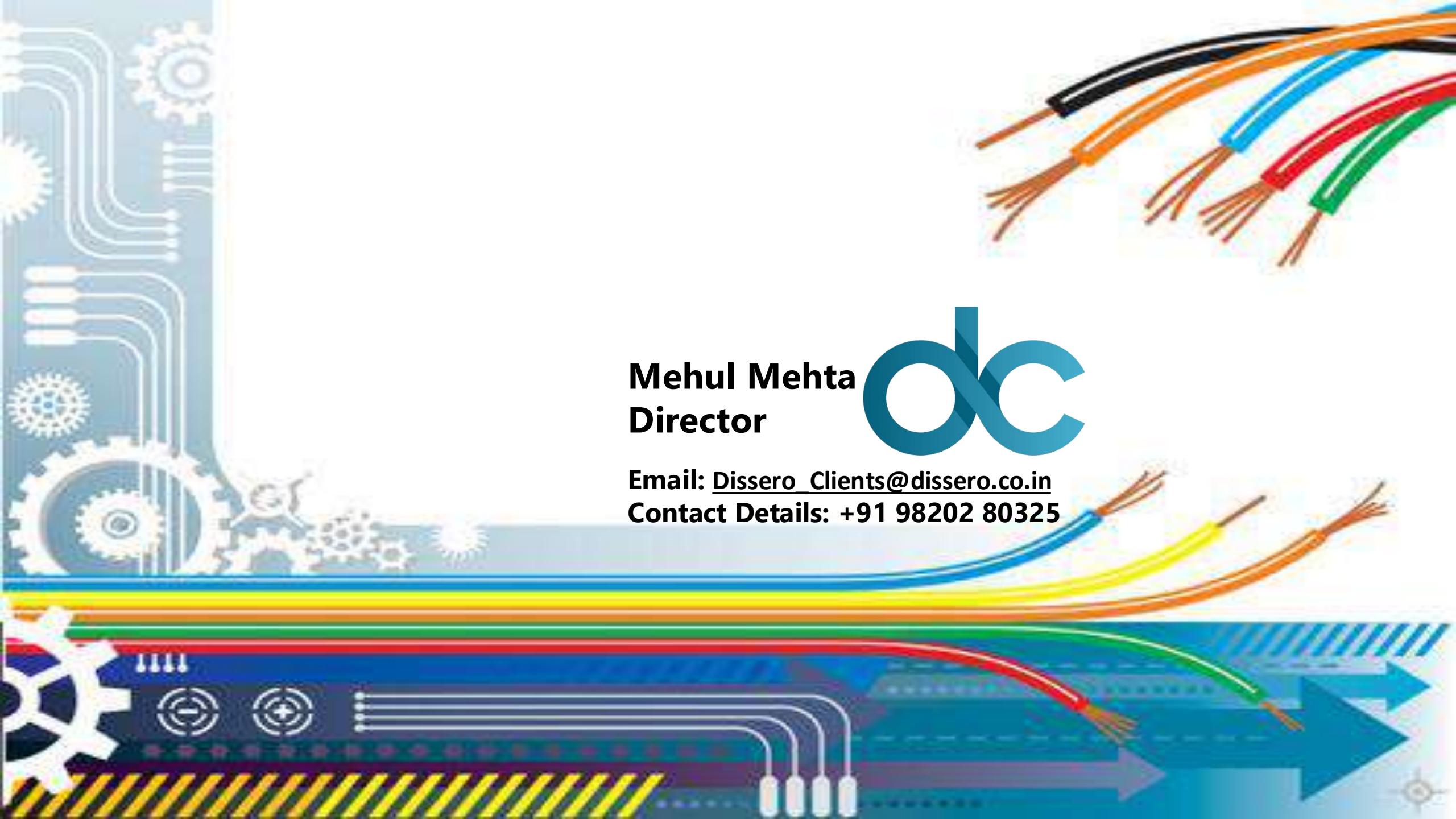


Return Ratios



W.cap days (x)





Mehul Mehta
Director



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